

Agenda

No.	Item	Public / Restricted	Decision		Lead	Page no.
	General Business					
1	Welcome & Apologies				Chair	
2	Declaration of Interest				Chair	
3	.1 Minute of Meeting held on 11 March 26 .2 Actions from Minutes & Matters Arising	Public	Approve	Papers	Chair	1 8
	People					
4	Shaping Our Future Together (SOFT) Update	Restricted	Review	Paper	JRaf	9
	Performance					
5	Committee and the Internal Auditors Effectiveness Review	Public	Approve	Paper	RL	16
6	Policies: (CDC) .1 Fee Policy 2026/2027 .2 Declaration & Management of Interests (Board and Staff) .3 Anti Fraud, Bribery & Corruption	Public when approved	Approve	Papers	MD	19 20 36 44
7	Performance & KPI Reporting (CDC)	Restricted	Review	Paper	NC	52
8	Management Accounts & Finance Update (CDC)	Restricted	Review	Present	MD	63
9	Budget Setting 2026/2027 (CDC)	Restricted	Review	Paper	MD	79
10	Strategic Risk Register (All)	Restricted	Review	Paper	NC	91
	Place					
11	Insurance Policy Renewal (CDC)	Restricted	Review	Paper	MD	95
	Partnership					
	External Audit					
12	External Audit Planning Strategy 2026/2027	Restricted	Paper	Paper	CB, Azets	97
	Internal Audit – Papers provided by WBG					

Audit & Risk Committee

Wednesday 27 May 2026 at 4.00pm by Teams

13	Internal Audit Draft Plan for 2026/2027	Restricted	Approve	Paper		134
14	Internal Audit Reports .1 HR Systems .2 Inventory & Asset Management .3 Governance .4 Risk Management	Restricted	Review	Papers	SP, WBG	154 156 177 197 220
15	Internal Audit Progress Report 2025/26	Restricted	Note	Paper		242
16	Rolling Audit Action Plan	Restricted	Review	Paper	SM	245
Items For Information Uploaded to Committee Teams Folder						
17	Compliance Report	Restricted	Audit & Risk Committee Team 2026-05-27			
18	Schedule of Business	Public				
19	Any Other Business					
20	Dates of Meetings 2026/2027 at 4pm via Teams Wednesday 23 September 2026 Tuesday 1 December 2026 (joint with CDC) Wednesday 2 March 2027 Wednesday 26 May 2027					