WEST COLLEGE SCOTLAND

Board of Management Monday

22 June 2026 at 4.00pm

Abercorn 1, Paisley Campus

Agenda

No	Item	Comm Discussion	Public/ Restricted	Decision	Paper / Verbal	Lead	PDF page
Board Administration							
1	Welcome & Apologies					Chair	
2	Declaration of Interest					Chair	
3	Minute of Meetings: .1 Board Meeting – 23 March 2026 .2 Actions and Matters Arising		Public restricted	**Approve**	Papers	Chair	1 8
People							
4	Student Association Report (including budget update)	SEQEC	Public	Note	Papers	FQ/ SM	9
5	Principal / Chief Executive's Report		Restricted	Review	Paper	AC	14
6	Chair's Report		Public	Note	Paper	WH	25
7	College Transformation a) Shaping Our Future Together (SOFT) b) SFC College Transformation Framework	All	Restricted	Review	Paper Paper	JR NC	28 35
8	Modern Slavery Statement	CDC	Public	**Approve**	Paper	JR	39
Place							
9	Student Infrastructure Investment a) WCS Infrastructure Strategy Update - Notes from Development Session held on Monday 1 June 26 - Short Life Oversight Assurance Group Remit - Estates Programme – Project Initiation Document - Update on SFC Meeting of 10 June 26 b) General Estates Update	CDC	Restricted	**Approve** Note Note	Papers Verbal Paper	AC/ NC NC MD	43 50 58 60 - 62
Performance							
10	KPI Performance Reporting	All	Restricted	Review	Paper	NC	71
11	Finance - .1 Budget 2026-27 & Financial Forecast .2 Procurement Approval – Insurance .3 Management Accounts to 30 April 26	CDC / ARC	Restricted	**Approve** **Approve** Note	Papers		83 97 99
12	.1 Board Internal Effectiveness Review .2 Board Development Plan 26/27 .3 Executive Action Plan 26/27		Restricted Public Restricted	**Approve**	Papers	WH	115 125 129

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13	Policies Recommended for Approval: .1 Fees .2 Declaration & Management of Interest (Board Members and Staff) .3 Anti-Bribery, Fraud & Corruption	ARC / CDC	Public	**Approve**	Papers	MD NC MD	134 135 149 157
14	TQER Feedback	SEQE	Restricted	Discuss	Verbal	AC	-
15	Strategic Risk Register	All	Restricted	Endorse	Paper	NC	165
16	Committee Chair Updates: .1 Audit & Risk (27 May 26) .2 Student Experience & Quality Enhancement (3 June 26) .3 Corporate Development (8 June 26)		Public	Note	Papers To Follow	RL GH DM	To follow
17	Internal Governance Activities		Public	Note	Papers	SMc	168
18	Chair's Appraisal		Public	Discuss	Verbal	GH	-
19	Any Other Business						
20	Dates of Meetings / Development Sessions for 2026/2027: Thursday 4 September, (Training / Development) 1pm-4.30pm, **(Date to be agreed)**, Paisley Monday 5 October 2026, (Meeting) 4pm, - Greenock Monday 2 November 2026, (Training / Development) 1pm- 4.30pm (**Date to be agreed**), Clydebank Monday 14 December 2026, (Meeting) 4pm, Paisley Monday 25 January 2027, (Training / Development), ALL DAY, Paisley Monday 15 March 2027, (Meeting), 4pm, Clydebank Monday 17 May 2027, (Training / Development), 1pm-4.30pm, Greenock Monday 14 June2027, (Meeting), 4pm, Paisley						
Items For Information							
21	External Audit Planning Strategy 26/27	ARC	All available on the Board Teams Channel 2026-06-22 Meeting Folder or Board Library				
22	Internal Audit .1 Draft Annual Plan 2026/2027 .2 IA Reports: - HR Systems - Inventory & Asset Management - Governance - Risk Management	ARC					
23	Compliance Report	ARC					
24	Committee Evaluation Summaries	All					
25	Committee Minutes (Drafts) .1 Audit & Risk (27 May 26) .2 Student Experience & Quality Enhancement (3 June 26) .3 Corporate Development (8 June 26)						
26	Schedule of Business						